

U3Ac

Queen's Building, Emmanuel College
St Andrews Street, Cambridge CB2 3AP

Introductory talks

Doug Chalmers

Sir Laurie Bristow

Lord (Simon) McDonald



Our military capability

What is the shortfall and the resulting risk?

What went wrong between Russia and the west?

What is the value of the United Nations?

0915	Arrival	Lecture theatre
0930	Welcome Mark Sanderson	Lecture theatre
0945	Introductory talks	Sir Doug Chalmers Laurie Bristow Lord McDonald
1100	Tea/coffee	Old Library
1130	Workshops	Lecture Theatre: military Laing Room: Russia Harrods Room: rest of world
1230	Lunch	Old Library
1315	Workshops	Lecture Theatre: rest of world Laing Room:: military Harrods Room: Russia
1415	Break	
1430	Workshops	Lecture Theatre: Russia Laing Room:: rest of world Harrods Room: military
1530	Tea/coffee	Old Library
1600	Report back and summary Kevin Holmes	Lecture theatre
1630	End	

Doug Chalmers is Master of Emmanuel College and chair of the Ethics and Integrity Commission. As a Lieutenant General, he had been Director of Operations for the Ministry of Defence, providing advice to Ministers on the range of defence operations, and he orchestrated the defence response to the COVID pandemic.

Sir Laurie Bristow is President of Hughes Hall. He was Ambassador to Russia from 2016 to 2020, and Deputy Ambassador to Russia from 2007-2010. He was Ambassador to Afghanistan in 2021 during the fall of Kabul to the Taliban, and oversaw the subsequent evacuation from Kabul airport.

Lord (Simon) McDonald is Master of Christ's College. He joined the Foreign and Commonwealth Office in 1982 and served in Jeddah, Riyadh, Bonn and Washington. He has been Ambassador to Israel and to Germany, before becoming Permanent Under-Secretary at the FCO and Head of the Diplomatic Service.

Breakout group leaders

Military: **Ann Radmore**

Russia: **Jane Steadman**

Rest of world: **Tessa Kilvington-Shaw**

The group leaders are members of U3AC. **Mark Sanderson** is Member Liaison Trustee and **Kevin Holmes** is our chair.

Emmanuel College

